Independent Auditor's Report and Financial Statements

June 30, 2021 and 2020



June 30, 2021 and 2020

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### **Independent Auditor's Report**

Board of Directors Queensborough Community College Fund, Inc. Bayside, New York

We have audited the accompanying financial statements of Queensborough Community College Fund, Inc., which comprise the statements of financial position as of June 30, 2021 and 2020, and the related statements of activities and changes in net assets, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Board of Directors Queensborough Community College Fund, Inc. Page 2

### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Queensborough Community College Fund, Inc. as of June 30, 2021 and 2020, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

New York, New York September 20, 2021

BKD, LUP

# Statements of Financial Position June 30, 2021 and 2020

	2021	2020
Assets		
Current Assets		
Cash and cash equivalents	\$ 284,877	\$ 254,665
Investments	5,924,313	4,734,053
Accounts receivable	13,914	12,041
Prepaid expenses	7,393	7,393
Total current assets	6,230,497	5,008,152
Noncurrent Assets		
Investments	12,245,004	9,758,945
Total noncurrent assets	12,245,004	9,758,945
Total assets	\$ 18,475,501	\$ 14,767,097
Liabilities and Net Assets		
Liabilities		
Accounts payable and accrued expenses	\$ 171,849	\$ 63,951
Due to Queensborough Community College		
Alumni Association	45,278	45,101
Total liabilities	217,127	109,052
Net Assets		
Without donor restrictions	3,943,675	3,071,468
With donor restrictions	14,314,699	11,586,577
Total net assets	18,258,374	14,658,045
Total liabilities and net assets	\$ 18,475,501	\$ 14,767,097

## Statements of Activities and Changes in Net Assets Years Ended June 30, 2021 and 2020

	2021			2020			
	Without Donor Restrictions	With Donor Restrictions	Total		Without Donor Restrictions	With Donor Restrictions	Total
	Restrictions	Restrictions	IOtal		Restrictions	Restrictions	Iotai
Revenues, Gains, Losses and Other Support							
Contributions	\$ 171,746	\$ 686,408	\$ 858,154		\$ 93,373	\$ 460,238	\$ 553,611
Special event	-	-	-	\$ 16,550			
Less direct costs of special event	-	-	-	(1,170)	15,380	-	15,380
Investment return	1,075,323	2,619,853	3,695,176		(16,128)	(42,685)	(58,813)
Donated services and space	155,459	-	155,459		207,228	-	207,228
Other income	-	-	-		1,443	-	1,443
Net assets released from restrictions	578,139	(578,139)	-		393,843	(393,843)	-
Total revenues, gains, losses							
and other support	1,980,667	2,728,122	4,708,789		695,139	23,710	718,849
Expenses							
Educational support	824,864	-	824,864		599,304	-	599,304
Supporting services							
Management and general	269,090	-	269,090		272,831	-	272,831
Fundraising	14,506	-	14,506		12,381	-	12,381
Total supporting services	283,596	-	283,596		285,212	-	285,212
Total expenses	1,108,460	-	1,108,460		884,516	-	884,516
Change in Net Assets	872,207	2,728,122	3,600,329		(189,377)	23,710	(165,667)
Net Assets, Beginning of Year	3,071,468	11,586,577	14,658,045		3,260,845	11,562,867	14,823,712
Net Assets, End of Year	\$ 3,943,675	\$ 14,314,699	\$ 18,258,374		\$ 3,071,468	\$ 11,586,577	\$ 14,658,045

# **Statements of Functional Expenses Years Ended June 30, 2021 and 2020**

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			Mar	nagement	<u></u>		
	Ed	ucational		and			
	S	Support	(	General	Fun	draising	Total
Salaries and benefits	\$	72,340	\$	72,340	\$	_	\$ 144,680
Office expense		9,715		-		-	9,715
Postage		-		12,191		-	12,191
Meetings		31,030		-		-	31,030
Scholarships and awards		400,785		-		-	400,785
Donated services and space		-		155,459		-	155,459
Travel		15,124		-		-	15,124
Insurance		-		2,421		-	2,421
Printing		-		-		10,672	10,672
Honorarium and stipends		97,242		-		-	97,242
Curatorial		28,981		-		-	28,981
Program events		79,812		-		3,834	83,646
Dues and registration fees		275		-		-	275
Professional services		-		26,679		-	26,679
Books and publications		830		-		-	830
Miscellaneous		88,730		<del>-</del>			 88,730
Total expenses reported by function							
on the statements of activities and							
changes in net assets	\$	824,864	\$	269,090	\$	14,506	\$ 1,108,460

See Notes to Financial Statements 5

## Statements of Functional Expenses (Continued) Years Ended June 30, 2021 and 2020

	2020									
	Management			Direct Costs of Special						
		ucational Support	(	and General	Fun	draising		Speciai Event		Total
		22.045	Φ.	22.045	Φ.		Φ.		Φ.	< <b>7</b> .000
Salaries and benefits	\$	32,945	\$	32,945	\$	-	\$	-	\$	65,890
Office expense		8,314		-		-		-		8,314
Postage		-		5,025		-		-		5,025
Meetings		33,969		-		-		-		33,969
Scholarships and awards		241,631		-		-		-		241,631
Donated services and space		-		207,228		-		-		207,228
Travel		50,040		-		-		-		50,040
Insurance		-		2,311		-		-		2,311
Event - catering and entertainment		-		-		-		1,170		1,170
Printing		1,017		-		11,216		-		12,233
Honorarium and stipends		64,772		-		-		-		64,772
Curatorial		35,438		-		-		-		35,438
Program events		77,208		-		1,165		-		78,373
Dues and registration fees		1,898		-		-		-		1,898
Professional services		-		25,286		-		-		25,286
Miscellaneous		52,072		36						52,108
Total expenses		599,304		272,831		12,381		1,170		885,686
Less expenses deducted directly from revenues on the statements of activities and changes in net assets										
Direct cost of special event								(1,170)		(1,170)
Total expenses reported by function on the statements of activities and										
changes in net assets	\$	599,304	\$	272,831	\$	12,381	\$		\$	884,516

See Notes to Financial Statements 6

## Statements of Cash Flows Years Ended June 30, 2021 and 2020

	2021	2020
Operating Activities		
Change in net assets	\$ 3,600,329	\$ (165,667)
Items not requiring (providing) operating cash flows		
Net realized and unrealized (gains) losses on investments	(3,379,305)	361,332
Contributions restricted for long-term investment	(137,265)	(139,928)
Changes in		
Contributions receivable	-	58,789
Accounts receivable	(1,873)	(9,581)
Prepaid expenses	-	57,075
Accounts payable and accrued expenses	107,898	9,043
Due to Queensborough Community College	,	,
Alumni Association	177_	3,696
Net cash provided by operating activities	189,961	174,759
Investing Activities		
Purchase of investments	(2,135,587)	(1,910,463)
Proceeds from sales of investments	1,838,573	1,623,215
Net cash used in investing activities	(297,014)	(287,248)
Financing Activities		
Proceeds from contributions restricted for long-term		
investment	137,265	139,928
Net cash provided by financing activities	137,265	139,928
Increase in Cash and Cash Equivalents	30,212	27,439
Cash and Cash Equivalents, Beginning of Year	254,665	227,226
Cash and Cash Equivalents, End of Year	\$ 284,877	\$ 254,665

# Notes to Financial Statements June 30, 2021 and 2020

### Note 1: Nature of Operations and Summary of Significant Accounting Policies

Queensborough Community College Fund, Inc. (the Fund) was incorporated under the laws of New York State for the purpose of providing ancillary services to further the goals of Queensborough Community College (the College). The Fund is supported primarily by contributions and investment return.

#### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues, expenses, and change in net assets during the reporting period. Actual results could differ from those estimates.

### Cash and Cash Equivalents

The Fund considers all liquid investments with original maturities of three months or less to be cash equivalents. At June 30, 2021 and 2020, cash equivalents consisted primarily of money market accounts. Uninvested cash and cash equivalents included in investment accounts, including endowment accounts, are considered to be cash and cash equivalents.

At June 30, 2021, the Fund's cash accounts exceeded federally insured limits by approximately \$22,000.

### Investments and Net Investment Return

Investments in mutual funds and equities having a readily determinable fair value are carried at fair value. Investments in dynamic asset allocation overlays and alternative investment are recorded at net asset value (NAV), as a practical expedient. Investment return includes dividend and interest less investment expenses; realized and unrealized gains and losses on investments carried at fair value. Gains and losses on the sale of securities are recorded on the trade date and are determined using the specific identification method.

Investments associated with the restricted endowment and its associated undistributed accumulated earnings are classified as noncurrent on the statements of financial position.

The Fund maintains pooled investment accounts for its endowments. Investment income and realized and unrealized gains and losses from securities in the pooled investment accounts are allocated monthly to the individual endowments based on the relationship of the fair value of the interest of each endowment to the total fair value of the pooled investments accounts, as adjusted for additions to or deductions from those accounts.

# Notes to Financial Statements June 30, 2021 and 2020

### **Collections**

Collections of works of art, historical treasures and similar assets are not capitalized in as much as the items are preserved and cared for continuously. Purchases of collection items are reported in the year of acquisition as decreases in net assets without donor restrictions or in net assets with donor restrictions if the assets used to purchase the items were restricted to that use by donor stipulation. Contributions of collection items are not reported in the financial statements. Proceeds from disposal of and insurance recoveries related to collection items are reported as increases in the appropriate net asset classes.

### Allowance for Doubtful Accounts

Accounts receivable are charged to bad debt expense when they are determined to be uncollectible based upon a periodic review of the contributions and accounts receivable by management. Factors used to determine whether an allowance should be recorded include the age of the receivable, a review of payments subsequent to year-end, historical information and other factors. Management has determined that no allowance is necessary at June 30, 2021 and 2020.

### Due to/from Queensborough Community College Alumni Association

The Fund periodically advances and collects money on behalf of the College or other related entities. As of June 30, 2021 and 2020, the Fund held cash of \$45,278 and \$45,101, respectively, for the Queensborough Community College Alumni Association.

#### Net Assets

Net assets, revenues, gains and losses are classified based on the existence or absence of donor- or grantor-imposed restrictions.

Net assets without donor restrictions are available for use in general operations and not subject to donor or certain grantor restrictions.

Net assets with donor restrictions are subject to donor- or certain grantor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity.

#### **Contributions**

Contributions are provided to the Fund either with or without restrictions placed on the gift by the donor. Revenues and net assets are separately reported to reflect the nature of those gifts – with or without donor restrictions. The value recorded for each contribution is recognized as follows:

#### Nature of the Gift

#### Value Recognized

Conditional gifts, with or without restriction

Gifts that depend on the Fund overcoming a donor-imposed barrier to be entitled to the funds

Not recognized until the gift becomes unconditional, *i.e.*, the donor-imposed barrier is met

### Notes to Financial Statements June 30, 2021 and 2020

Nature of the Gift	Value Recognized
Unconditional gifts, with or without restriction	
Received at date of gift – cash and other assets	Fair value
Received at date of gift – property, equipment and long-lived assets	Estimated fair value
Expected to be collected within one year	Net realizable value
Collected in future years	Initially reported at fair value determined using the discounted present value of estimated future cash flows technique

In addition to the amount initially recognized, revenue for unconditional gifts to be collected in future years is also recognized each year as the present-value discount is amortized using the level-yield method.

When a donor-stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities and changes in net assets as net assets released from restrictions.

Gifts and investment income that are originally restricted by the donor and for which the restriction is met in the same time period are recorded as revenue with donor restrictions and then released from restriction.

Conditional contributions, gifts, and investment income having donor stipulations which are satisfied in the period the gift is received and the investment income is earned are recorded as revenue with donor restrictions and then released from restriction.

As of June 30, 2021 and 2020, the Fund did not have any conditional contributions.

### **Donated Services and Space**

Donated services are recognized at cost as contributions if the services create or enhance nonfinancial assets or require specialized skills, are performed by people with those skills, and would otherwise be purchased by the Fund. Donated space is recognized based on the cost of the rental. The time expended by members of the Board of Directors and other volunteers is not recognized as contributions in the financial statements.

### Scholarships and Awards

Scholarships and awards are recorded when approved by management and the Board of Directors.

#### **Income Taxes**

The Fund is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code and a similar provision of state law. However, the Fund is subject to federal income tax on any unrelated business taxable income. The Fund files tax returns in the U.S. federal jurisdiction.

# Notes to Financial Statements June 30, 2021 and 2020

### Functional Allocation of Expenses

The costs of supporting the various programs and other activities have been summarized on a functional basis in the separate statements of functional expenses. The statements of functional expenses present the natural classification detail of expenses by function. Certain costs have been allocated among the program, management and general, and fundraising categories based on hours worked, square footage of space used, and other methods.

### Note 2: Fair Value Measurements and Disclosures

#### Fair Value Measurements

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value measurements must maximize the use of observable inputs and minimize the use of unobservable inputs. There is a hierarchy of three levels of inputs that may be used to measure fair value:

- Level 1 Quoted prices in active markets for identical assets or liabilities
- Level 2 Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities
- **Level 3** Unobservable inputs supported by little or no market activity and are significant to the fair value of the assets or liabilities

# Notes to Financial Statements June 30, 2021 and 2020

### Recurring Measurements

The following tables present the fair value measurements of assets recognized in the accompanying statements of financial position measured at fair value on a recurring basis and the level within the fair value hierarchy in which the fair value measurements fall at June 30, 2021 and 2020:

	2021				
	Fair Value Measurements Using				
	Quoted Prices	_			
	in Active Markets for				
	Identical Assets	•			
	(Level 1)	Total			
Mutual funds					
Emerging market	\$ 194,961	\$ 194,961			
Global fixed income	1,635,258	1,635,258			
Intermediate duration	1,642,302	1,642,302			
International equity	2,004,015	2,004,015			
International small/mid-cap equity	448,764	448,764			
Real asset strategy	668,769	668,769			
Bond inflation strategy	148,197	148,197			
Total mutual funds	6,742,266	6,742,266			
Equities					
Strategic equities	4,551,224	4,551,224			
Total equities	4,551,224	4,551,224			
Total investments reported on the fair value					
hierarchy	\$ 11,293,490	11,293,490			
Investments reported using NAV as a practical expedient (A)  Dynamic asset allocation overlays					
Overlay A - equity-oriented asset allocation		3,433,103			
Overlay B - fixed income-oriented asset allocation		1,245,214			
Alternative investment (a)		1,826,577			
Alternative investment (b)		370,933			
Total investments using NAV as a practical					
expedient		6,875,827			
Total investments		\$ 18,169,317			

### Notes to Financial Statements June 30, 2021 and 2020

	2020				
	Fair Value Measurements Using Quoted Prices in Active Markets for Identical Assets (Level 1)	Total			
Mutual funds					
Emerging market	\$ 152,901	\$ 152,901			
Global fixed income	1,499,169	1,499,169			
Intermediate duration	1,492,295	1,492,295			
International equity	1,055,673	1,055,673			
International portfolio	319,353	319,353			
International small/mid-cap equity	331,983	331,983			
Real asset strategy	465,364	465,364			
Bond inflation strategy	70,755	70,755			
Short duration	285,725	285,725			
Total mutual funds	5,673,218	5,673,218			
Equities					
Strategic equities	3,507,003	3,507,003			
Total equities	3,507,003	3,507,003			
Total investments reported on the fair value hierarchy	\$ 9,180,221	9,180,221			
Investments reported using NAV as a practical expedient (A)  Dynamic asset allocation overlays					
Overlay A - equity-oriented asset allocation		2,549,118			
Overlay B - fixed income-oriented asset allocation		1,063,703			
Alternative investment		1,558,551			
		141,405			
Total investments using NAV as a practical		5 212 777			
expedient		5,312,777			
Total investments		\$ 14,492,998			

(A) Certain investments that are measured at fair value using the NAV per share (or its equivalent) practical expedient have not been classified in the fair value hierarchy. The amounts included above are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the statements of financial position.

# Notes to Financial Statements June 30, 2021 and 2020

The following is a description of the valuation methodology and inputs used for assets measured at fair value on a recurring basis and recognized in the accompanying statements of financial position, as well as the general classification of such assets pursuant to the valuation hierarchy. There have been no significant changes in the valuation techniques during the years ended June 30, 2021 and 2020.

### Investments

Where quoted market prices are available in an active market, securities are classified within Level 1 of the valuation hierarchy. If quoted market prices are not available, then fair values are estimated by using quoted prices of securities with similar characteristics or independent asset pricing services and pricing models, the inputs of which are market-based or independently sourced market parameters, including, but not limited to, yield curves, interest rates, volatilities, prepayments, defaults, cumulative loss projections and cash flows. Such securities are classified in Level 2 of the valuation hierarchy. In certain cases where Level 1 or Level 2 inputs are not available, securities are classified within Level 3 of the hierarchy.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Fund believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

### Alternative Investments

The following table summarizes investments measured at fair value using NAV as a practical expedient as of June 30, 2021 and 2020:

	Fair Value		Unfun	ded	Redemption	Redemption
Investment	2021	2020	Commit	ments	Frequency	Notice Period
Dynamic asset allocation overlays Overlay A - equity-oriented asset						
allocation	\$3,433,103	\$2,549,118	\$	-	Daily	None
Overlay B - fixed income-oriented asset allocation	1,245,214	1,063,703		_	Daily	None
Alternative investment (a)	1,826,577	1,558,551		-	Quarterly	95 days
Alternative investment (b)	370,933	141,405			Quarterly	95 days
	\$6,875,827	\$5,312,777	\$			

The Dynamic Asset Allocation Overlay (DAA overlay) is designed to reduce overall portfolio volatility over the long-term and mitigate the effects of extreme market environments. It engages hundreds of mutual funds and equities to invest in a wide universe of strategies that accomplish its strategy of mitigating risky market conditions. The shares in this portfolio are redeemed daily.

# Notes to Financial Statements June 30, 2021 and 2020

Alternative investments (a) and (b) are both hedge funds of funds that focus on a strong risk adjusted return (rather than just positive returns on a relative to an index basis). They engage about 45 hedge-funds combined across various hedge-fund managers to invest in a wide universe of various specialized strategies that include:

- Long/Short Equity: utilize a long and short strategy primarily in stocks. The exposures of these stocks will vary by geography, market capitalization, industry, sector and concentration.
- Event Driven: this focuses on the opportunities from certain corporate events which may include Merger & Acquisition transactions, spin-offs, buybacks and other corporate restructurings.
- *Credit/Distressed:* generally long and short fixed-income strategies. This strategy capitalizes on opportunistic trading and also on distressed and/or high-yield securities.
- *Emerging Market:* this strategy is just defined by the market in which the hedge-fund operates. The strategy focuses on emerging market equity and debt investments of emerging markets/governments.
- Global Macro: a global top-down approach to investing across stocks, bonds, commodities and currencies.

Alternative investments (a) and (b) offer quarterly liquidity (with 95 days' advanced written notification necessary).

These shares do not trade on any exchanges and liquidity is created through the repurchase by the alternative investment of outstanding shares. The amount of repurchase/liquidity is determined by the Board of the alternative investment, which will generally be limited to 15 percent and 10 percent of outstanding shares of alternative investments (a) and (b), respectively, per quarter.

Proceeds are typically available within 45 days after the liquidation/valuation date with a 5 percent holdback on full liquidations to be paid upon completion of the alternative investments' audit. There are currently no unfunded commitments.

## Notes to Financial Statements June 30, 2021 and 2020

### Note 3: Net Assets with Donor Restrictions

Net assets with donor restrictions at June 30, 2021 and 2020 are restricted for the following purposes or periods:

	2021	2020
Subject to expenditure for specified purpose		
Scholarships and awards	\$ 2,434,622	\$ 1,763,472
National Endowment for Humanities Grant	757,787	369,175
Art Gallery	1,182,824	686,598
Holocaust Center	1,869,246	1,017,339
Other	776,113	593,149
	7,020,592	4,429,733
Endowments		
Subject to appropriation and expenditure		
when a specified event occurs		
Restricted by donors for scholarships and awards	2,038,012	2,015,895
National Endowment for Humanities Grant	1,226,821	1,226,785
Art Gallery	1,490,459	1,483,814
Holocaust Center	2,538,815	2,430,350
	7,294,107	7,156,844
Total	\$ 14,314,699	\$ 11,586,577

# Notes to Financial Statements June 30, 2021 and 2020

#### Net Assets Released from Restrictions

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of other events specified by donors.

	 2021	2020
Expiration of time restrictions	\$ -	\$ 58,789
Satisfaction of purpose restrictions		
Scholarships and awards	62,345	8,692
Other	 244,735	 92,820
	 307,080	 160,301
Restricted purpose spending-rate distributions and appropriations		
Scholarships and awards	40,009	49,079
Holocaust Center	103,376	80,864
National Endowment for Humanities Grant	45,475	23,727
Art gallery	 82,199	 79,872
	 271,059	 233,542
Total	\$ 578,139	\$ 393,843

### Note 4: Endowment

### General

The Fund's endowments consist of 63 donor-restricted endowment funds for the purposes indicated below.

### Interpretation of Relevant Law

The Board of Directors of the Fund adopted the *New York Prudent Management of Institutional Funds Act* (NYPMIFA). NYPMIFA moves away from the "historic dollar value" standard and permits charities to apply a spending policy to endowments based on certain specified standards of prudence. The Fund is governed by the NYPMIFA spending policy, which establishes a maximum prudent spending limit of 7 percent of the average of its previous five years' balance. As a result of this interpretation, the Fund classifies as donor restricted endowment net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. Additionally, donor-restricted endowment funds include earnings until those amounts are appropriated for expenditure by the organization in a manner consistent with the standards of prudence prescribed by NYPMIFA.

# Notes to Financial Statements June 30, 2021 and 2020

### Return Objectives, Strategies Employed and Spending Policy

The objective of the Fund is to grow the endowment funds to maintain purchasing power. The investment policy to achieve this objective is to invest in a diversified investment portfolio. Investment income earned in relation to the endowment funds is recorded as income with donor restrictions and released from restriction upon expenditure for the programs for which the endorsement was established. In 2021 and 2020, the spending rate was approximately 2 percent.

#### Funds with Deficiencies

The Fund does not have any funds with deficiencies.

### Change in Endowment Net Assets for the Years Ended June 30, 2021 and 2020 Were:

		With Donor Restrictions			
	2021			2020	
Endowment net assets, beginning of year	\$	9,758,945	\$	9,895,244	
Investment return		2,619,853		(42,685)	
Contributions		137,265		139,928	
Appropriation of endowment net assets					
for expenditure		(271,059)		(233,542)	
Endowment net assets, end of year	\$	12,245,004	\$	9,758,945	

### Note 5: Donated Services and Space

The Fund utilizes certain facilities and professional services provided by the College. The estimated fair values of occupancy costs were \$10,750 in each of the years ending June 30, 2021 and 2020, and salaries and benefits are included in the accompanying statements of activities and changes in net assets as both income and expense.

### Note 6: Concentrations

Investments are reported at fair value. Investment securities, in general, are exposed to various risks such as interest rate, credit, and overall market volatility risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near-term, based on the markets' fluctuations, and that such changes could materially affect the amounts reported in the financial statements.

# Notes to Financial Statements June 30, 2021 and 2020

### Note 7: Queensborough Community College Auxiliary

The Queensborough Community College Auxiliary (the Auxiliary) is a related organization that is not controlled by the Fund. The Fund receives support from the Auxiliary to be used to provide scholarships for students. For the years ended June 30, 2021 and 2020, total support received from the Auxiliary amounted to \$95,000 in each year and is included in contributions with donor restrictions on the statements of activities and changes in net assets.

### Note 8: Art Collection

The Fund has title to an art collection which has been accumulated over the years through donations of works of art which were donated to the Fund for the benefit of the College. The value of the contributed collection items is not reflected within the Fund's financial statements. Most of the pieces are exhibited in the art gallery on the campus of the College while others are on display throughout the campus. The pieces are not for sale and the collection had an estimated value at June 30, 2016 of approximately \$26,500,000. In fiscal year 2015, the Board of the Fund approved a transfer of title of the artwork to the College. The transfer of the donated collection is pending and will be finalized once a current appraisal of the collection is completed and the Board of the City University of New York accepts the gift.

### Note 9: Liquidity and Availability

The Fund's financial assets available within one year of the statements of financial position date for general expenditures as of June 30, 2021 and 2020 are:

	2021	2020
Current financial assets at year-end		
Cash and cash equivalents	\$ 284,877	\$ 254,665
Investments	5,924,313	4,734,053
Accounts receivable	13,914	12,041
Financial assets available to meet cash needs for general expenditures within one year	\$ 6,223,104	\$ 5,000,759

The Fund manages its liquidity and reserves following three guiding principles: operating within a prudent range of financial soundness and stability, maintaining adequate liquid assets to fund near-term operating needs and maintaining sufficient reserves to provide reasonable assurance that long-term obligations will be discharged. The Fund has a liquidity policy to maintain current financial assets less current liabilities at a minimum of 360 days' operating expenses. The Fund has a policy to target a year-end balance of reserves of unrestricted, undesignated net assets to meet 30 to 45 days of expected expenditures. To achieve these targets, the Fund forecasts its future cash flows and monitors its liquidity quarterly and monitors its reserves annually. During the years ended June 30, 2021 and 2020, the level of liquidity and reserves was managed within the policy requirements.

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The Fund receives significant contributions restricted by donors and considers contributions restricted for programs which are ongoing, major and central to its annual operations to be available to meet cash needs for general expenditures. For the years ended June 30, 2021 and 2020, restricted net assets of \$2,069,695 and \$1,827,632, respectively, were included in financial assets available to meet cash needs for general expenditures within one year.

### Note 10: Subsequent Events

Subsequent events have been evaluated through September 20, 2021 which is the date the financial statements were available to be issued.